2021 REPORT 22

CIUSSS DE L'ESTRIE — CHUS

The core of our mission: meet the needs of the population by offering quality care and services in a safe environment.

SUCCESSES AND CHALLENGES



YOUTH

Increase in the average wait time for a Youth Protection assessment

72.63 days (2022) | **52.26** days (2021)



360,302 people registered with a **FAMILY PHYSICIAN** in a FMG*

Decrease of **11,032** people since last year **(371,334)**



MENTAL HEALTH

(waiting list)

1,758 people compared to **1,400** last year



ELECTIVE SURGERIES

(more than 6 months of waiting)

4,811 compared to **3,065** last year



ADDICTION

Increase in the number of people who received services

3,532 compared to **3,224** last year



PHYSICAL OR INTELLECTUAL DISABILITY AND AUTISM SPECTRUM DISORDER

991 residential beds (2022) | **812** spaces (2021)



EMERGENCY-ROOM WAITING TIME

53 additional minutes spent waiting to see a doctor

211 minutes (2022) | **158** minutes (2021)



HUMAN RESOURCES

90.17% attendance at work compared to **90.05%** last year



HOME CARE

1,598,301 hours of services provided to **25,718** individuals in 2022 | **30,056** individuals served in 2021

325.827 hours added in one year



COVID-19

97% of test results delivered within 24 hours compared to **90%** last year

81.9%: Cumulative immunization coverage rate for ages 12 and older, for each age group, compared to **12.7%** last year

HIGHLIGHTS

For the second year in a row, the unprecedented health crisis has colored not only the actions of our internal community, but also those of our users, their families, their and loved ones. The stabilization of our service offer, in addition to the integration of all the services required for COVID-19, would not have been possible without the commitment and dedication of all the managers, employees, physicians, researchers, students and, volunteers.

YOUTH COMPONENT: A PRIORITY AT ALL TIMES



Continuation of the work on the Youth and Family Action Plan. You can follow the Plan's progress or find about all the services offered to families and how to access them by regularly visiting this website: santeestrie.qc.ca/en/ciusss/projets-maieurs/all-concerned

IMPORTANCE OF THE OVERALL HEALTH OF HUMAN RESOURCES

STAFF PSYCHOLOGICAL HEALTH

Regular reminders of the employee assistance program, implementation of a meditation hotline, weekly enhancement of the health/wellness platform for all staff and their families, facilitation of "time-out" workshops, and implementation of a peer support network.

ARRIVAL OF NEW RECRUITS

More than 3,700 new staff to provide relief to the teams and maintain the service offer to meet the needs of the population.

FACILITY MODERNIZATION

Launching of the construction project for the CHSLD du Granit in Lac-Mégantic

Inauguration of the new intensive-care unit in Granby

Continuation of work for the Mother and Child Centre and the new emergency room at Fleurimont Hospital.

The new building—which will be named the Enfant Soleil Pavilion—is scheduled to open in the summer of 2024. Initiation of work on the Sherbrooke and Magog seniors' and alternative housing projects, which are scheduled to open in the fall of 2022 in Sherbrooke and in the spring of 2023 in Magog. The one in Coaticook should open at the end of 2023; the timeline for Granby has yet to be determined.



FILING A COMPLAINT IS A USER RIGHT

Anyone who is dissatisfied with the care or services they are receiving or require, have received, or should have received may file a complaint.

IT IS THEIR RIGHT!

THE SERVICE QUALITY AND COMPLAINTS COMMISSIONER:

- is responsible for *implementing the complaint* review process;
- reports directly to the **Board of Directors**;
- works independently;
- has the authority to require the provision of information necessary to investigate complaints to summon the persons concerned, and, upon completion of its review, to make recommendations to improve the quality of care and services;
- may intervene on his or her own initiative and recommend any measure aimed at the satisfaction of
 users and the respect of their rights, when it has reasonable grounds to believe that the rights of one or
 more of these persons are not being respected.

COMPLAINT HANDLING BY THE NUMBERS

2,306 cases handled by the Commissioner and team | **2,263** last year

138 cases completed by medical examiners | **153** last year

954 improvement measures issued | **913** last year

Main dissatisfactions expressed:

technical competence, continuity of care, organization of services, clinical decision-making, etc.

INFORMATION:

santeestrie.qc.ca or 1-866-917-7903

CONTRIBUTIONS TO QUALITY IMPROVEMENT

Promote access to quality youth services and greater respect for the rights of children in need of care and services.

Improve the safety of care and services and ensure greater respect for the rights of people living in private seniors' residences (PSRs).

Prevent and **manage** abuse of seniors and adults in vulnerable situations by continuing to receive and process reports of abuse in a thorough and timely manner.

CIUSSS DE L'ESTRIE – CHUS is...

THE MOST COMPLETE IN QUEBEC, INCLUDING A UNIVERSITY HOSPITAL CENTRE

Nearly 100% of health and social services provided:

- from conception to end-of-life care;
- promotion/prevention (school-based care and services, immunization, etc.) to specialized care (surgery, oncology, radiology, etc.) and subspecialized care (neurology, neonatology, etc.).



MILLIONS OF CLINICAL PROCEDURES PER YEAR

2,340 BEDS licensed in residential and long-term care centres (CHSLDs)

1,174 BEDS in hospitals and rehabilitation centres

THE LARGEST EMPLOYER IN ESTRIE

NEARLY **500,000** PEOPLE LIVE IN THE SERVICE AREA

13,342 INTERNSHIPS, representing some 248,467 days of work

experience

1,312
PHYSICIANS AND PHARMACISTS

21,250 EMPLOYEES AND MANAGERS

LOCAL SERVICE NETWORKS (LSNs)

10%
OF ESTRIE'S
ECONOMIC
ACTIVITY

HUNDREDS OF PARTNERS

Family medicine groups (FMGs), community pharmacies, private medical clinics, and community organizations

Centre intégré universitaire de santé et de services sociaux de l'Estrie – Centre hospitalier universitaire de Sherbrooke



ONE OF THE MOST IMPORTANT RESEARCH FORCES IN QUEBEC

With the CHUS Research Centre (CRCHUS), the Research Centre on Aging (CdRV), the Institut universitaire de première ligne en santé et services sociaux (IUPLSSS), and the research activities carried out at the Hôpital de Granby by six research clinicians (two neurologists, three internists, and one urologist)